RFP for Selection of System Integrator for Implementation of Enterprise Resource Planning System





### **Surat Smart City Development Limited**

#### ADDENDUM AND CORRIGENDUM-2

RFP No.: SSCDL-ERP-RFP-01-2017

The Bidders are requested to take note of the following changes made in the RFP document, which are to be taken in to account while submitting the RFP. They shall be presumed to have done so and submitted the RFP accordingly.

- This Addendum and Corrigendum shall be the part of the RFP documents.
- Content specified in this Addendum and Corrigendum supersede relevant content to that effect as provided
  in the original RFP documents. All other specifications, terms and conditions of the original RFP document
  shall remain unchanged.
- The queries raised and given by bidders, but the clarifications are not made in this Addendum and Corrigendum shall be considered to remain unchanged as per the terms and conditions mentioned in the original RFP documents.
- Bidders shall read and consider following points, which shall be a part of the RFP documents.

Highlighted Colour	What does it indicate?
No highlight	Indicates content as per original RFP document
Highlighted in Blue	Indicates amendment as per this Addendum and Corrigendum-2

RFP for Selection of System Integrator for Implementation of Enterprise Resource Planning System





#### I. Changes with respect to RFP Schedule

Please note that with respect to tendering schedules, the following changes have been effected. Bidders are requested to take note of the same and adhere to the dates specified hereunder with regards to Price Bid Submission and Technical Bid Submission:

Particular	Current Dates	Proposed Dates
Price Bid Submission	To be submitted online only on https://smc.nprocure.com on or before 16.06.2017 up to 18:00 hrs.	To be submitted online only on https://smc.nprocure.com on or before 03.07.2017 up to 18:00 hrs.
<b>Technical Bid Submission (in Hard Copy)</b> filled-in Technical Bid along with Bid Fee, EMD, Solvency Certificate and other documents.	In sealed envelope strictly by RPAD/Postal Speed Post on or before 20.06.2017 up to 18:00 hrs. to the Chief Accounts, Surat Municipal Corporation, Muglisara, Surat – 395003	In sealed envelope strictly by RPAD/Postal Speed Post on or before 06.07.2017 up to 18:00 hrs. to the Chief Accounts, Surat Municipal Corporation, Muglisara, Surat – 395003

### **II. Other Changes**

Sr.	Tender	Existing Clause		Amended / New Clause	
No.	Reference				
1.	2.1.4,	Modules	Estimated number of	Modules	Estimated number of
	Estimated		users		users
	Number of users	Financial Management, Asset accounting, Grants & Investments	100	Financial Management, Asset accounting, Grants & Investments	100
	Page 20, 21	Human Resource & Payroll 150 Employee self-service 7600		Human Resource & Payroll	150
	,			Employee self-service	7600
		Procurement, Material Management & Vendor Management	100	Procurement, Material Management & Vendor Management	100
		Project & Portfolio Management 150		Project & Portfolio Management	150
		Enterprise Asset Management with Planned Maintenance	100	Enterprise Asset Management with Planned Maintenance	100
		Water Utility & Billing	50	Water Utility & Billing	50
		Complaint Management / Grievance redressal	225	Complaint Management / Grievance redressal mechanism	225
		mechanism		Citizen Relationship Management	150
		Citizen Relationship Management	150	i Online Help Desk (included in total 150) - 21	





		Dr	nnerty Tay Profes	sional Tay Shons & Establishment	200		ii Voice Heli	o desk (included in total 150) - 7	
		Property Tax, Professional Tax, Shops & Establishment Field Inspection & reporting		200	Dr	operty Tax, Profes	200		
		Integrated audit management system			50		eld Inspection & re	200	
		Vigilance work assignment & reporting  Court case management		30		egrated audit mar	50		
				25		gilance work assign	30		
				ile movement (Inward-Outward)	500	1	ourt case managem	· •	25
			eeting Manageme	·	50			ile movement (Inward-Outward)	500
			I Application Mana		150		eeting Manageme	, ,	50
				anagement (ITSSM)	100		I Application Mana		150
		_	nail & Collaboratio	· · · · · · · · · · · · · · · · · · ·	1000			anagement (ITSSM)	100
							nail & Collaboratio		1000
						Rev	enue & Expe	nse of SMC – Available on	following link
								icipal.gov.in/Departments/Accounts/Balar	J
2.	Section							ailing services on portal – Estimated 1 la	
۷.	6.1.1	#	Basic	Pre-Qualification Criteria	Proof Document	#	Basic	Pre-Qualification Criteria	Proof Document
	0.1.1		Requirements		Required		Requirements		Required
									ricquirea
	Pre-	1	Presence in	The proposed ERP should have		1	Presence in	The proposed ERP should have	•
	Pre- Qualification	1	Presence in	The proposed ERP should have been implemented and "Gone	Appendix 1	1		The proposed ERP should have been implemented and "Gone	Appendix 1 Form
	Qualification Criteria –	1	Presence in	been implemented and "Gone	Appendix 1 Form 1.12D	1	Presence in	been implemented and "Gone	•
	Qualification Criteria – ERP OEM,	1	Presence in India including	been implemented and "Gone Live" in minimum five (5) clients	Appendix 1 Form 1.12D along with	1	Presence in India including	been implemented and "Gone Live" in minimum five (5) clients	Appendix 1 Form 1.12D along with license
	Qualification Criteria –	1	Presence in India including Public Sector	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in	Appendix 1 Form 1.12D along with license	1	Presence in India including Sector Public	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government	Appendix 1 Form 1.12D along with license agreement and
	Qualification Criteria – ERP OEM, Point 1	1	Presence in India including	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) /	Appendix 1 Form 1.12D along with license agreement and	1	Presence in India including	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector	Appendix 1 Form 1.12D along with license agreement and client certificate.
	Qualification Criteria – ERP OEM, Point 1 Page 102-	1	Presence in India including Public Sector	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB	Appendix 1 Form 1.12D along with license agreement and client	1	Presence in India including Sector Public	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with	Appendix 1 Form 1.12D along with license agreement and client certificate. In absence of
	Qualification Criteria – ERP OEM, Point 1	1	Presence in India including Public Sector	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum	Appendix 1 Form 1.12D along with license agreement and	1	Presence in India including Sector Public	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual	Appendix 1 Form 1.12D along with license agreement and client certificate. In absence of license
	Qualification Criteria – ERP OEM, Point 1 Page 102-	1	Presence in India including Public Sector	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical	Appendix 1 Form 1.12D along with license agreement and client	1	Presence in India including Sector Public	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore	Appendix 1 Form 1.12D along with license agreement and client certificate. In absence of license agreement,
	Qualification Criteria – ERP OEM, Point 1 Page 102-	1	Presence in India including Public Sector	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore	Appendix 1 Form 1.12D along with license agreement and client	1	Presence in India including Sector Public	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of the	Appendix 1 Form 1.12D along with license agreement and client certificate. In absence of license agreement, client/ SI work
	Qualification Criteria – ERP OEM, Point 1 Page 102-	1	Presence in India including Public Sector	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of	Appendix 1 Form 1.12D along with license agreement and client	1	Presence in India including Sector Public	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of the following five modules in last 7	Appendix 1 Form 1.12D along with license agreement and client certificate. In absence of license agreement, client/ SI work order or PO
	Qualification Criteria – ERP OEM, Point 1 Page 102-	1	Presence in India including Public Sector	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of the following five modules in last	Appendix 1 Form 1.12D along with license agreement and client	1	Presence in India including Sector Public	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of the following five modules in last 7 years	Appendix 1 Form 1.12D along with license agreement and client certificate. In absence of license agreement, client/ SI work order or PO document
	Qualification Criteria – ERP OEM, Point 1 Page 102-	1	Presence in India including Public Sector	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of the following five modules in last 7 years	Appendix 1 Form 1.12D along with license agreement and client	1	Presence in India including Sector Public	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of the following five modules in last 7	Appendix 1 Form 1.12D along with license agreement and client certificate. In absence of license agreement, client/ SI work order or PO document specifying value
	Qualification Criteria – ERP OEM, Point 1 Page 102-	1	Presence in India including Public Sector	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of the following five modules in last 7 years  a. Financial Accounting and	Appendix 1 Form 1.12D along with license agreement and client	1	Presence in India including Sector Public	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of the following five modules in last 7 years	Appendix 1 Form 1.12D along with license agreement and client certificate. In absence of license agreement, client/ SI work order or PO document specifying value of license cost
	Qualification Criteria – ERP OEM, Point 1 Page 102-	1	Presence in India including Public Sector	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of the following five modules in last 7 years	Appendix 1 Form 1.12D along with license agreement and client	1	Presence in India including Sector Public	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of the following five modules in last 7 years  a. Financial Accounting and Costing b. Payroll and HR	Appendix 1 Form 1.12D along with license agreement and client certificate. In absence of license agreement, client/ SI work order or PO document specifying value
	Qualification Criteria – ERP OEM, Point 1 Page 102-	1	Presence in India including Public Sector	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of the following five modules in last 7 years  a. Financial Accounting and	Appendix 1 Form 1.12D along with license agreement and client	1	Presence in India including Sector Public	been implemented and "Gone Live" in minimum five (5) clients out of which two (2) in Government (State or Central) / Public Sector Units/ ULB customers in India with minimum license cost and annual technical support of Rs. 5 crore encompassing any three out of the following five modules in last 7 years  a. Financial Accounting and Costing	Appendix 1 Form 1.12D along with license agreement and client certificate. In absence of license agreement, client/ SI work order or PO document specifying value of license cost





		c. Project Management d. Purchase and material management e. Asset management	d. Purchase and material technical support can be shared.  e. Asset management  for modules and number of users, client document is mandatory.
3.	Section 6.1.2  Pre- Qualification Criteria – System Integrator, Point 6 Page 106	The Prime Bidder should have executed atleast 3 projects which includes implementation or post implementation support for any COTS ERP solution with order value not less than Rs. 10 crore (excluding hardware cost) in last 7 years (as on date of issuance of Bid).  In case of an ongoing project, the project must have achieved a value of 10 Cr. from financial perspective. The Certificate to this effect from the client on client's letter head to be provided along with copy of work order / purchase order.	The Prime Bidder should have executed atleast 3 projects which includes implementation or post implementation support for any COTS ERP solution with order value not less than Rs. 10 crore (excluding hardware cost) or 1000 transactional users, in last 7 years (as on date of issuance of Bid).  Because In Experience Statement as in Appendix 1 Form – 1.5  Provide Evidences in terms of copy work order / purchase order and completion certificate from client for each of the projects undertaken.  In case of an ongoing project, the project must have achieved a value of 10 Cr. from financial perspective or 1000 transaction users should have started using the system. The Certificate to this effect from the client on client's letter head to be provided along with copy of work order / purchase order.
4.	6.2 Technical	# Criteria Marks Bidder's Experience [Total – 70 marks]	# Criteria Marks Bidder's Experience [Total – 70 marks]
	Evaluation Criteria Page 110, 111	1. Relevant experience of prime bidder in proposed COTS ERP Implementation in India in past 7 years (as on date of issuance of Bid) covering the following modules (maximum 4 projects):  40 marks Implementation in India in past 7 years (as on date of issuance of Bid) covering the following modules (maximum 4 projects):	1. Relevant experience of prime bidder in proposed COTS ERP Implementation in India in past 7 years (as on date of issuance of Bid) covering the following modules (maximum 4 projects):  40 marks Implementation in India in past 7 years (as on date of issuance of Bid) covering the following modules (maximum 4 projects):





2.	<ul> <li>a. Financial Accounting and Costing</li> <li>b. Payroll and HR</li> <li>c. Project Management</li> <li>d. Purchase and material management</li> <li>e. Asset management</li> <li>For the project where 4 out of 5 core modules have been implemented having user base of more than 500 transactional users – 10 marks each</li> <li>For the project where 4 out of 5 core modules have been implemented having user base of more than 250 transactional users – 9 marks each</li> <li>For the project where 3 out of 5 core modules have been implemented having user base of more than 500 transactional users – 8 marks each</li> <li>For the project where 3 out of 5 core modules have been implemented having user base of more than 250 transactional users – 7 marks each</li> <li>Relevant experience of bidder in proposed Workflow/BPM based E-office applications implementation in Public Sector Units(PSU)/State/Central Govt. / ULB in India in past 7 years (as on date of issuance of Bid) (maximum 2 projects)</li> <li>For the project having user base of more than 250 users – 5 marks each</li> </ul>	10 marks		<ul> <li>a. Financial Accounting and Costing</li> <li>b. Payroll and HR</li> <li>c. Project Management</li> <li>d. Purchase and material management</li> <li>e. Asset management</li> <li>For the project where 4 out of 5 core modules have been implemented having user base of more than 500 transactional users − 10 marks each</li> <li>For the project where 4 out of 5 core modules have been implemented having user base of more than 250 transactional users − 9 marks each</li> <li>For the project where 3 out of 5 core modules have been implemented having user base of more than 500 transactional users − 8 marks each</li> <li>For the project where 3 out of 5 core modules have been implemented having user base of more than 250 transactional users − 7 marks each</li> <li>In case of an ongoing project with phased approach, the corresponding number of transactional users should have started using the system and corresponding number of modules should have gone live for which marks are claimed. The Certificate to this effect from the client on client's letter head to be provided along with copy of work order / purchase order.</li> </ul>	10 marks
	<ul> <li>For the project having user base of more than 250 users – 5 marks each</li> <li>For the project having user base of more than 125</li> </ul>		2.	head to be provided along with copy of work order / purchase order.  Relevant experience of bidder in proposed Workflow/ BPM	10 marks
3.	users – 3.5 marks each  Experience of prime bidder in COTS ERP (as proposed) implementation in India in past 7 years (as on date of issuance of Bid) in Public Sector Units(PSU)/State/Central Govt. / ULB	20 marks		based E-office applications implementation in Public Sector Units(PSU)/State/Central Govt. / ULB in India in past 7 years (as on date of issuance of Bid) (maximum 2 projects)  ▶ For the project having user base of more than 250 users − 5 marks each	





4.	<ul> <li>&gt;=150 Cr to 200 Cr - 2 marks</li> <li>&gt;=201 Cr to 300 Cr - 3 marks</li> <li>&gt;=301 Cr to 500 Cr - 4 marks</li> <li>&gt;=501 Cr - 5 marks</li> </ul>	5 marks	3.	<ul> <li>For the project having user base of more than 125 users − 3.5 marks each</li> <li>In case of an ongoing project with phased approach, the corresponding number of transactional users should have started using the system for which marks are claimed. The Certificate to this effect from the client on client's letter head to be provided along with copy of work order / purchase order.</li> <li>Experience of prime bidder in COTS ERP (as proposed) implementation in India in past 7 years (as on date of issuance of Bid) in Public Sector Units(PSU)/State/Central Govt. / ULB</li> <li>1st project − 10 marks</li> <li>2nd project − 5 marks</li> </ul>	20 marks	
	► >=1001 – 5 marks (Bidders are required to submit letter indicating employee strength in India from authorized signatory or HR Manager)		4.	Experience with ULB − 5 marks      Bidder's Profile [Total − 15 marks]  4. Average annual turnover of prime bidder     >=150 Cr to 200 Cr − 2 marks		
6.	<ul> <li>Consortium capability</li> <li>No Consortium / consortium with a partner having SEI CMM Level-5 Certificate – 5 marks</li> <li>Consortium with a partner having SEI CMM Level-4 Certificate – 4 marks</li> <li>Consortium with a partner having SEI CMM Level-3 Certificate – 3 marks</li> </ul>	5 marks	5.	<ul> <li>&gt;=201 Cr to 300 Cr - 3 marks</li> <li>&gt;=301 Cr to 500 Cr - 4 marks</li> <li>&gt;=501 Cr - 5 marks</li> <li>Employee Strength in India (combined for both consortium partners)</li> <li>&gt;=250 to 500 - 2 marks</li> <li>&gt;=501 to 750 - 3 marks</li> </ul>	5 marks	
7.	Project Understanding and Approach [Total - 15 marks  Understanding of the project requirements of SMC through followings  Overall understanding of SMC requirement explaining how the proposed solution would meet the SMC	15 marks	6.	<ul> <li>&gt;= 751 to 1000 – 4 marks</li> <li>&gt;=1001 – 5 marks</li> <li>(Bidders are required to submit letter indicating employee strength in India from authorized signatory or HR Manager)</li> <li>Consortium capability</li> </ul>	5 marks	

RFP for Selection of System Integrator for Implementation of Enterprise Resource Planning System





requirement clearly specifying split between standard vs. custom development.

 Solution & Proposed Architecture for including product and software selection criteria, integration mechanism and MIS.

Project Management Plan, Work Plan including consortium partner role

USP of proposal in terms of followings

Implementation methodology, change management, Proposed automation, accelerators, training plan, testing innovations and tools

**Timelines & Release Strategy** 

**Project Risk Identification and Mitigation Strategies** 

**Relevant Experience** highlighting ERP implementations in ULB/ Public Sector/ Government sector

#### Note:

- Value of project must be for contract value of the services and excludes hardware and other infrastructure costs.
- For computing the project value, single work order will be considered.
- Bidder must provide the experience statement as per Annexure-1 (Form-1.5) for each project claimed for Points-1 & 3 and Annexure-1 (Form-1.16) for point 2 above along with the documentary evidences like Copy of Purchase Order or Work Order or LOI or Agreement duly authenticated/ signed by the respective client and Completion Certificates/ Project Acceptance Certificate/ Go-Live certificate from respective client. The number of transactional users and modules in use should be evident from either of the above client documents.
- Bidders are required to submit letter indicating employee strength in India from authorized signatory or HR Manager for point 5 above.
- 'Clients' or 'Customers' in this section refers to work order issuing authority.

- No Consortium / consortium with a partner having SEI
   CMM Level-5 Certificate 5 marks
- Consortium with a partner having SEI CMM Level-4
   Certificate 4 marks
- Consortium with a partner having SEI CMM Level-3
   Certificate 3 marks

#### Project Understanding and Approach [Total - 15 marks]

 Understanding of the project requirements of SMC through followings 15 marks

- Overall understanding of SMC requirement explaining how the proposed solution would meet the SMC requirement clearly specifying split between standard vs. custom development.
- Solution & Proposed Architecture for including product and software selection criteria, integration mechanism and MIS.

Project Management Plan, Work Plan including consortium partner role

USP of proposal in terms of followings

Implementation methodology, change management, Proposed automation, accelerators, training plan, testing innovations and tools

**Timelines & Release Strategy** 

**Project Risk Identification and Mitigation Strategies** 

**Relevant Experience** highlighting ERP implementations in ULB/ Public Sector/ Government sector

#### Note:

Value of project must be for contract value of the services and excludes hardware and other infrastructure costs.





			For computing Bidder must pure for each projuder or Work or espective clied Go-Live certificand modules documents. Bidders are reform authorize or authority.	provide to ect claim e along which order in and Claim use equired to ect signo	he experined for Fourth the corror LOI or Completion mespection should be submit	ence stat Points-1 & document Agreeme In Certific tive clien be evider	ement as  a 3 and A  tary evide  nt duly au  ates/ Proj  t. The nui  nt from a  licating er  er for poi	per Anne unnexure- nces like uthenticat ect Accep mber of to either of mployee s nt 5 abov	xure-1 (Form-1 1 (Form-1 Copy of F ted/signe ttance Cer ransaction the abov trength in	orm-1.5) 1.16) for Purchase ed by the etificate/ nal users we client	
5.	6.3 Evaluation of price proposal	6.3 Evaluation of price proposal in pr				e) The net present value of the "Total Price as per the scope of work" as submitted in the price proposal (Appendix 2 Table A & Table B) will be calculated with rate of discounting factor as 9%. The following year wise distribution (in % of value quoted in price bid) will be used for the calculation. The NPV so derived will be used for evaluating the financial score as specified in section 6.4 for final evaluation.					
	Added		Description				Year				
	Page 113			Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	
		Imp Cos	plementation st	50%	50%						
		Cos thre requested mar ons (det PGL sup	nual Support st for first ree years with quired undatory site presence efined under LS section) oported by shore team		34%	33%	33%				





				Annual support cost post first three years with optimum mix of onsite and offshore resources					34%	33%	33%
				Annual Technical Support charges for COTS ERP OEM for 7 years (if any)	14.3%	14.3%	14.3%	14.3%	14.3%	14.3%	14.2%
				Annual Technical Support charges for other OEM(s) for 7 years (if any)		14.3%	14.3%	14.3%	14.3%	14.3%	14.2%
				Email Exchange & Collaboration tool for 1000 users	95%	5%					
				Software and Product License Cost	95%	5%					
	Security posit	8.4	SECURITY DEPOSIT	8.4 SECURITY	DEPOS						
Pag	ge 119	a)	The successful bidder will be required to place Security Deposit at 5% of the consideration of the Contract by in the form of Bank guarantee of any nationalized / scheduled banks as specified in Appendix 1 Form 1.14 or by Demand Draft or Banker's Cheque Payable at Surat in favour of "Surat Smart City Development Limited" of any scheduled/nationalized bank within 10 days from the date of notice	a) The success the consider nationalize Demand Dr. Smart City within 10 d	sful bidderation of d / schederaft or B	er will be f the Cont duled bank anker's Cl oment Lin	ract by in ks as spec heque Pa nited" of	the form ified in Ap yable at any sche	of Bank gopendix 1 Surat in feduled/na	guarantee Form 1.1 favour of ationalized	of any 4 or by " <b>Surat</b> d bank

RFP for Selection of System Integrator for Implementation of Enterprise Resource Planning System





	amount of security deposit will be imposed for delay of each day. The	imposed for delay of each day. The EMD placed may be considered for
	EMD placed may be considered for conversion towards the security	conversion towards the security deposit and amount falling short of the
	deposit and amount falling short of the required amount shall be	required amount shall be payable.
	payable.	

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